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## Conflict-laden communication in the workplace (often due to unequal

**BULLYING?** 

- power structures) Targeted, regular action(s) over a longer period of time (persistent,
- harassing actions such as gestures, words, behavior or failure to talk) with the aim of systematically weakening, excluding and/or isolating
- the other party characterized by, among other things, an increasing dysbalance of power to the disadvantage of the inferior/assaulted person, violation
- of human dignitye NOT TO BE REGARDED AS BULLYING:

WHAT ARE THE

tion of others, work-related criticism, etc.)

> individual hostilities and competitive behavior between groups

HARASSMENT/DISCRIMINATION?

> unfair, even antisocial treatment that is harsh but only has a short-term effect (e.g. promo-

#### Undesirable behavior that violates dignity, is unwanted, inappropriate or offensive and/or creates an intimidating, hostile, degrading,

- offensive or humiliating environment Characteristic / motive / reason: due to gender, ethnicity, religion/belief, age, sexual orientation and / or disability **Sexual harassment** is a form of harassment that corresponds to be-
- havior in the employment relationship that belongs to the sexual sphere and is perceived as unwanted or offensive and affects dignity

## CONSEQUENCES OF BULLYING / (SEXUAL) HARASSMENT FOR THE **ORGANIZATION?**

**NEGATIVE** 

**IMPACT ON** 

THE WORKING

**ATMOSPHERE** 

> Less productive work

(decrease in concentration

and motivation)

of staff

> Damage due to lack of

information transfer or

deliberate misplacement

REDUCED

WORK

**PERFORMANCE** 

characterized by fear and intimidation > Even uninvolved people are afraid of becoming victims one day

> Bad working atmosphere

sures, leaving the company or early retirement

> ... due to sick leave, visits to

> Costs due to long-term un-

resort stays

the doctor, hospital or health

employment, retraining mea-

**ECONOMIC** 

LOSS

- PREVENTIVE MEASURES

### RECOMMENDATIONS **Definition of areas** → Observe duty of Creating a work-

of responsibility and

roles for staff, avoid-

ing stereotypical gen-

→ Active promotion

of career development

attributions

#### der roles and observing non-discriminatory Creating aware-

FOR MANAGERS

(promoting clarity and transparency) for the purpose of inspiring motivation, intellectual stimulation and

individual and appre-

ciative consideration:

on this in the Code of

Further information

care (for more details,

see "Legal matters

and duty of care")

ness of one's own

management style

Conduct

→ Create an inclusive

where shared success

and well-being are a

Taking time for staff through regular

perspective talks.

priority.

team environment

→ Empower your team by integrating the expertise of your staff - promote strengths and address weaknesses (instead of micromanaging > build trust: perhaps

start by delegating im-

→ Defining conflict

works council can pro-

rules: the WGEI or

vide support here

portant topics)

against bullying, (sexualized) violence and harassment (§ 25 (2) GSP/FFP). Escalations can be remedied through the support of mediations, supervisions or coaching. Take advantage of the UWK offer for 1 (max. 5) free coaching units. More infor-

mation can be found

in the <u>Infowiki</u> (only

available in German).

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ing climate that com-

plies with the duty of

care: e.g. being pro-

actively available as a

contact person in con-

flict situations among

staff and communi-

cating a clear stance



# LEGAL **MATTERS**

Working conditions ...

## (§§3, 6 ASchG) > must be designed in such a way that the health, religious, moral, personal and property interests of employees can be reasonably taken into account Personal rights ...

WHAT DOES DUTY OF CARE MEAN?

> state that the employer shall take immediate, comprehensive and appropriate remedial action in the event of a risk to the protection of personality rights and shall take reasonable account of the legal interests of employees Perception of interest ...

> means the imperative not to disturb peace within the company, to avert damage to the company, not to carry out any harmful actions as an employee and to take the company's

interests into account as well as to behave appropriately towards others

RELEVANT LEGAL STANDARDS (REMEDIES)

> The following offenses typically come into question:

mistreatment (§115 para. 1 case 3 StGB), (serious) bodily injury

> must be designed by the employer in such a way that life and health are protected as far as possible and other material and immaterial interests of the employees are also safeguarded

**BULLYING** (cannot be prosecuted under criminal law, but individual acts of bullying can)

§18 AngG)

> Duty of care (§§3, 6 ASchG)

> Right to honor (§1330 para. 1 ABGB)

> 2nd Public Services Law Amendment 2009, Federal Law Gazette I No.153/2009 > Protection of personality (§16 ABGB, §1157 para. 1 ABGB,

(§§83ff StGB), coercion (§105 StGB), data damage (§126a StGB), defamation (§111 StGB), insult (§115 para. 1 StGB), dangerous threat (§107 StGB)

HARASSMENT/ DISCRIMINATION

(BEinstG)

- > Duty of care (§§3, 6 ASchG) §8 GIBG > Equal Treatment Act (GIBG) > Federal EqualTreatment Act (B-GIBG)

> Disabled Persons Employment Act

### SEXUAL HARASSMENT > Duty of care (§§3, 6 ASchG) > Definition of sexual harassment: §6 and > Sexual harassment is a criminal offence requiring acomplaint to be made by the

victim forprosecution to be intitiated ac-

cording to §218 para. 1 StGB

## WHERE CAN I GET HELP?



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**GLEICHBEHANDLUNGSFRAGEN** an der Universität für Weiterbildung Krems

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